



AGENDA
Exeter District Ambulance
Governing Board
REGULAR MEETING

302 E. Palm St., Exeter, CA 93221
 Monday, August 23, 2021, 5:30 pm

President	Adam Pfenning
Vice President	VACANT
Secretary	Diana Mendez
Board Member	Bobby Martinez
Board Member	Marilyn Rankin

The Exeter District Ambulance Board of Directors welcomes you to its meeting and encourages you to participate. This agenda contains a brief general description of each item that will be considered by the Board.

NOTE: THE REGULAR BOARD OF DIRECTORS MEETING OF AUGUST 23, 2021, WILL BE CONDUCTED BY TELECONFERENCE PER PROVISIONS OF EXECUTIVE ORDERS N-25-20 AND N-29-20 ISSUED BY THE GOVERNOR'S OFFICE

To ensure that the District meets Executive Orders N-25-20 and N-29-20 and the Brown Act and to minimize the spread of the COVID-19 virus, Members of the Board of Directors and staff intend to participate in the meeting by telephone.

- Members of the public may participate in the meeting remotely by calling +1 (646) 749-3122 and entering Passcode 736-137-933 at the prompt. Comments may also be submitted by email prior to the meeting at manager@edaems.com.
- Every effort will be made to read email comments into the record, but repetitive comments may not be read due to time constraints.

Exeter District Ambulance thanks you in advance for taking all precautions to prevent the spreading the COVID-19 virus.

OPENING

- A. Call to Order
- B. Roll Call
- C. Pledge of Allegiance

AGENDA APPROVAL

PUBLIC FORUM/REQUEST TO ADDRESS TO BOARD (NON-AGENDA ITEMS)

This portion of the meeting is reserved for the members of the public to address the Board on items that are not on the Agenda and are within the subject matter jurisdiction of the board. Each person will be granted three (3) minutes to address the Board and overall public comments will be limited to thirty (30) minutes total. The Board is prohibited by law from taking any action on matters discussed that are not on the Agenda. When addressing the Board, speakers are requested to come forward, state your name and address, and then proceed with your comments. All speakers are requested to wait until recognized by the Board President.

CONSENT CALENDAR

Matters listed under the Consent Calendar are considered to be routine and will be enacted by one motion and one vote. There will be no separate discussion of these items. For any discussion of an item; it will be enacted at the request of any member of the Board and made a part of the regular agenda.

- A. Approval of Meeting Minutes July 12, 2021 Regular Meeting
- B. Approval of Meeting Minutes August 3, 2021 Special Meeting

C. Approval of Collections/Write Offs

PUBLIC HEARINGS

- None

Members of the public wishing to address the Board on these items should raise their hand when the Agenda item is called, and the President will recognize you at that time. You will have three minutes to comment.

UNFINISHED BUSINESS

- A. TCCAD Report
- B. Woodlake update
- C. Update on Transition to Wittman Enterprises billing (informational only)
 - 1. "Old" accounts prior to 01/01/2020
- D. Update on Tulare County Posting Plan/COVID-19 response
 - 1. Progress report (information only)

NEW BUSINESS

- A. Reports from District Accountant (informational only)
 - 1. Monthly Income Statement: June & July 2021
 - 2. Profit and Loss Summary: June & July 2021
- B. Vehicle status report (informational only)
 - 1. Presentation of purchase options for vehicles (if available)
- C. Update to District Check Signers
 - 1. Approval of letter to add Marilyn Rankin and confirm removal of Tony Miller from the approved signer list
- D. GEMT Overpayment Recovery
 - 1. Approval of repayment schedule
- E. Financial Audit for Year Ending June 30, 2021
 - 1. Approval of Auditor

BOARD MEMBER REPORTS AND REQUESTS FOR AGENDA ITEMS

REPORTS FROM THE DISTRICT MANAGER (INFORMATIONAL ONLY)

- A. District Operations
- B. Compliance Update
- C. Three Rivers Update

PUBLIC COMMENT REGARDING CLOSED SESSION

This portion of the meeting is reserved for persons desiring to address the Board on an item to be considered in Closed Session. Speakers should limit their comments to three (3) minutes.

CLOSED SESSION

- A. Conference with Labor Negotiator pursuant to Government Code Section 54957.6
 - Agency Designated Representatives: District Manager
 - Employee Organization: TEAMSTERS LOCAL #517
- B. Public Employee Performance Evaluation (Government Code Section 54957)
 - Title: District Manager

RECONVENE TO OPEN SESSION; REPORT FROM CLOSED SESSION, IF ANY

ADJOURNMENT**Next Regular Meeting: September 27, 2021**

Agenda packets are available for review 72 hours prior to the meeting at the District Office. Office hours are Monday to Friday 8 AM to 5 PM, excluding holidays.

Any documents/writings provided to a majority of the Board less than 72 hours before the Regular Meeting regarding an item on this agenda will be made available for public inspection during normal business hours at the District Office located at 302 E. Palm Street, Exeter, CA 9322.

In compliance with the American with Disabilities Act (ADA), if you need special assistance to participate at this meeting, please contact the District Office at (559) 594-5250 during normal business hours as listed above. Notification of 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to this meeting.



MINUTES

Exeter District Ambulance Governing Board REGULAR MEETING

District Office Meeting Room
302 E. Palm St., Exeter, CA 93221
Monday, July 12, 2021, 5:30pm

President	Adam Pfenning
Vice President	VACANT
Secretary	Diana Mendez
Board Member	Bobby Martinez
Board Member	Marilyn Rankin

Present Adam Pfenning (AP), Diana Mendez (DM) - phone, Marilyn Rankin (MR) – phone, Bobby Martinez (BM)

Absent

Also Present District Manager Peter Sodhy (PS)

OPENING

- Call to Order – Mr. Pfenning at 5:29pm
- Roll Call – Mr. Pfenning

AGENDA APPROVAL

MR, BM 2nd. 4-0-0.

PUBLIC FORUM/REQUEST TO ADDRESS TO BOARD (NON-AGENDA ITEMS)

- None

CONSENT CALENDAR

A. Approval of Meetings Minutes May 24, 2021

A motion was made (MB) which was seconded (MR). 4-0-0

B. Approval of Collections/Write-Offs

Not available.

PUBLIC HEARINGS

- None

UNFINISHED BUSINESS

A. TCCAD Report

A simplified report from PS was presented.

B. Woodlake update

No update.

C. Update on Transition to Wittman Enterprises billing (informational only)

a. "Old" accounts prior to 01/01/2020

The last 40 accounts are taking longer than expected due to a delay in response from Medicare. This should be resolved by the next meeting.

D. Update on Tulare County Posting Plan/COVID-19 response (informational only)

The SSM group is intending to meet soon to combine all the separate new posting plans into a cohesive single plan to aid in eliminating confusion at the dispatch level.



MINUTES

Exeter District Ambulance Governing Board

President	Adam Pfenning
Vice President	VACANT
Secretary	Diana Mendez
Board Member	Bobby Martinez
Board Member	Marilyn Rankin

NEW BUSINESS

A. Reports from District Accountant

a. Monthly Income State: May 2021

b. Profit and Loss Summary: May 2021

Ms Hood reported that cash still looks good. The revised Accounts Receivable now looks more in line with reality. The P&L Bad Debt shows \$429k as compared to \$131k from last year. Ms. Hood is concerned that we have not applied for any of the "old" GEMT funds, and that at this point it represents 3 funding cycles. This is still due to the GEMT "new reporting form" still not having received approval for use. We have been assured by Don Murray at the GEMT office that those funds still remain available and we will be able to submit applications for it once the form is approved. There is no firm ETA for such approval of the form. Ms. Hood also announced that she will step down as the CPA for the District as of the end of August. The Board thanked ms. Hood for her years of service.

B. Vehicle status report (informational only)

a. Presentation of purchase options for vehicles (if available)

All vehicles are back and available. Special effort has been made to prepare the van units for the expected extra strain of the hot summer days ahead.

C. Update to District Check Signers

a. New Bank-required procedure

PS reviewed the new form required by Bank of Sierra to affect the changes to the list of check signers. We now believe we have all the information requested by the bank to finally have the changes made.

BOARD MEMBER REPORTS AND REQUESTS FOR AGENDA ITEMS

REPORTS FROM THE DISTRICT MANAGER (INFORMATIONAL ONLY)

No new information to report on Three Rivers.

EDA successfully met the compliance requirements for May 2021 at 95.37% on-time arrival for P1/P2 calls, and 98.76% for P3 calls.

Call volume has also increased as has Transport volume although these are not quite at the levels we require.

Staffing continues to be an issue, especially since we are still short one Full Time Medic. We appear to have addressed the previous issues with EMT availability with the new hires.

Performance as a whole in the rural areas appears to be slipping. Since the Rural zone is viewed as a single group, this issue affects all providers.

PUBLIC COMMENT REGARDING CLOSED SESSION

- A. No public comments

CLOSED SESSION – 5:54pm

A. Conference with Labor Negotiator pursuant to Government Code Section 54957.6

Agency Designated Representatives: District Manager

Employee Organization: TEAMSTERS LOCAL #517



MINUTES

Exeter District Ambulance Governing Board

President	Adam Pfenning
Vice President	VACANT
Secretary	Diana Mendez
Board Member	Bobby Martinez
Board Member	Marilyn Rankin

B. Public Employee Performance Evaluation (Government Code Section 54957)

Title: District Manager

RECONVENE TO OPEN SESSION; REPORT FROM CLOSED SESSION, IF ANY – 06:06pm

No Reportable Actions

ADJOURNMENT

Motion to adjourn (BM) seconded (MR) at 6:07pm. 4-0-0.

The Board agreed to cancel the meeting scheduled for July 26, 2021. A Special Meeting may be called if necessary.

Next Regular Meeting: Thursday, August 23, 2021, 5:30pm

MINUTES CERTIFICATION

I, Diana Mendez, Board Secretary, Exeter District Ambulance, do hereby declare under penalty of perjury that the above minutes are a true depiction of all actions taken at the Board meeting held on the first date above at Meeting Room 302 E. Palm Street, Exeter, CA.

Date: August 23, 2021

Diana Mendez
Board Secretary



MINUTES

Exeter District Ambulance Governing Board SPECIAL MEETING

District Office Meeting Room
302 E. Palm St., Exeter, CA 93221
Monday, August 3, 2021, 5:30pm

President	Adam Pfenning
Vice President	VACANT
Secretary	Diana Mendez
Board Member	Bobby Martinez
Board Member	Marilyn Rankin

Present Adam Pfenning (AP) - phone, Diana Mendez (DM) - phone, Marilyn Rankin (MR) – phone, Bobby Martinez (BM)

Absent

Also Present District Manager Peter Sodhy (PS)

OPENING

- Call to Order – Mr. Pfenning at 5:35pm
- Roll Call – Mr. Martinez

AGENDA APPROVAL

MR, DM 2nd. 4-0-0.

PUBLIC FORUM/REQUEST TO ADDRESS TO BOARD (NON-AGENDA ITEMS)

- None

PUBLIC HEARINGS

- None

PUBLIC COMMENT REGARDING CLOSED SESSION

- A. No public comments

CLOSED SESSION – 5:37pm

A. Conference with Labor Negotiator pursuant to Government Code Section 54957.6

Agency Designated Representatives: District Manager

Employee Organization: TEAMSTERS LOCAL #517

B. Public Employee Performance Evaluation (Government Code Section 54957)

Title: District Manager

RECONVENE TO OPEN SESSION; REPORT FROM CLOSED SESSION, IF ANY – 06:03pm

No Reportable Actions



MINUTES

Exeter District Ambulance Governing Board

President	Adam Pfenning
Vice President	VACANT
Secretary	Diana Mendez
Board Member	Bobby Martinez
Board Member	Marilyn Rankin

ADJOURNMENT

Motion to adjourn (MR) seconded (AP) at 6:04pm. 4-0-0.

Next Regular Meeting: Thursday, August 23, 2021, 5:30pm

MINUTES CERTIFICATION

I, Diana Mendez, Board Secretary, Exeter District Ambulance, do hereby declare under penalty of perjury that the above minutes are a true depiction of all actions taken at the Board meeting held on the first date above at Meeting Room 302 E. Palm Street, Exeter, CA.

Date: August 23, 2021

Diana Mendez
Board Secretary

ZONE: COUNTY TOTAL

Calls				
TULARE COUNTY	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	1975	354	890	822
2019-02	1778	375	811	829
2019-03	2135	439	951	902
2019-04	1959	424	919	937
2019-05	2025	403	1008	875
2019-06	2285	500	1187	1179
2019-07	2439	511	1235	1177
2019-08	2394	526	1164	983
2019-09	2249	409	1071	976
2019-10	2457	376	1134	994
2019-11	2280	333	1101	975
2019-12	2339	379	1165	1021
2020-01	2395	408	1315	1017
2020-02	2225	383	1148	1100
2020-03	2192	435	1091	1221
2020-04	2260	407	1033	977
2020-05	2478	508	1229	1356
2020-06				
2020-07	2648	500	1233	1218
2020-08	2537	531	1348	1243
2020-09	2441	530	1086	1342
2020-10	2433	468	1073	1288
2020-11	2432	502	1035	1188
2020-12	2538	507	1090	1360
2021-01	2584	435	1203	1212
2021-02	2249	334	1046	1081
2021-03	2668	340	1109	1085
2021-04	2458	371	1089	1125
2021-05	2658	386	1181	1347
2021-06	2661	408	1195	1224
2021-07	2705	402	1298	1201
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

Responses				
TULARE COUNTY	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	1849	328	827	777
2019-02	1646	350	747	766
2019-03	1970	398	886	846
2019-04	1801	383	852	860
2019-05	1873	351	910	802
2019-06	2109	458	1127	1095
2019-07	2263	467	1161	1101
2019-08	2209	480	1098	906
2019-09	2078	369	996	894
2019-10	2314	349	1064	929
2019-11	2153	307	1035	894
2019-12	2194	351	1106	940
2020-01	2255	360	1246	950
2020-02	2108	350	1093	1017
2020-03	2043	388	1027	1144
2020-04	2162	382	972	917
2020-05	2351	469	1144	1276
2020-06				
2020-07	2504	466	1165	1152
2020-08	2390	497	1283	1159
2020-09	2282	488	1015	1236
2020-10	2280	430	1028	1213
2020-11	2304	454	968	1122
2020-12	2402	466	1015	1258
2021-01	2462	399	1131	1125
2021-02	2121	306	987	1010
2021-03	2524	304	1045	1008
2021-04	2350	335	1019	1043
2021-05	2497	349	1098	1248
2021-06	2491	362	1102	1134
2021-07	2549	352	1199	1107
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

Transports				
TULARE COUNTY	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	1593	254	673	625
2019-02	1397	266	620	616
2019-03	1681	309	733	673
2019-04	1540	285	723	661
2019-05	1566	259	758	619
2019-06	1769	358	959	871
2019-07	1953	376	983	912
2019-08	1877	384	909	713
2019-09	1730	271	821	679
2019-10	1912	247	883	757
2019-11	1867	221	817	632
2019-12	1871	239	900	693
2020-01	1989	250	1077	693
2020-02	1849	241	889	801
2020-03	1711	255	814	905
2020-04	1842	237	760	660
2020-05	1951	348	913	920
2020-06				
2020-07	2139	354	917	894
2020-08	2009	372	983	925
2020-09	1999	319	746	949
2020-10	1943	326	773	915
2020-11	1964	335	737	864
2020-12	2022	337	753	876
2021-01	2015	241	818	740
2021-02	1835	208	749	719
2021-03	2166	228	814	748
2021-04	1971	249	798	742
2021-05	2101	247	841	991
2021-06	2097	252	828	862
2021-07	2163	238	927	814
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

RMCT				
TULARE COUNTY	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	60	17	64	46
2019-02	76	17	45	35
2019-03	85	10	45	45
2019-04	84	19	40	48
2019-05	94	17	53	44
2019-06	94	26	54	50
2019-07	73	29	65	58
2019-08	87	21	59	50
2019-09	93	32	47	54
2019-10	103	26	50	47
2019-11	68	29	50	37
2019-12	78	23	50	46
2020-01	76	18	33	36
2020-02	72	20	56	29
2020-03	96	27	62	48
2020-04	103	41	47	41
2020-05	140	31	67	74
2020-06				
2020-07	102	25	65	66
2020-08	116	25	53	69
2020-09	91	37	42	71
2020-10	101	19	46	63
2020-11	96	33	54	44
2020-12	97	38	59	67
2021-01	117	26	67	40
2021-02	99	20	59	73
2021-03	108	22	62	81
2021-04	141	25	57	83
2021-05	127	21	72	68
2021-06	125	34	72	78
2021-07	133	32	55	89
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

ZONE: EXETER

Calls				
ZONE EXETER	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	78	207	12	1
2019-02	81	178	6	3
2019-03	107	211	13	7
2019-04	126	224	6	4
2019-05	84	229	10	3
2019-06	105	243	8	14
2019-07	164	277	18	3
2019-08	119	295	13	3
2019-09	130	214	9	1
2019-10	120	204	17	3
2019-11	89	196	5	1
2019-12	80	220	8	0
2020-01	92	249	10	1
2020-02	87	261	4	5
2020-03	69	256	6	2
2020-04	80	263	7	2
2020-05	76	378	4	7
2020-06				
2020-07	132	330	18	7
2020-08	79	314	10	7
2020-09	72	322	15	8
2020-10	65	323	11	7
2020-11	56	306	5	11
2020-12	92	311	18	7
2021-01	70	323	6	9
2021-02	47	283	1	0
2021-03	86	275	4	0
2021-04	85	290	2	0
2021-05	102	306	5	0
2021-06	89	301	5	0
2021-07	95	310	9	1
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

Transports				
ZONE EXETER	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	52	144	10	1
2019-02	50	134	4	3
2019-03	68	148	10	5
2019-04	85	148	4	3
2019-05	54	137	7	2
2019-06	66	158	7	14
2019-07	113	192	13	2
2019-08	79	200	5	2
2019-09	90	131	5	1
2019-10	86	127	8	3
2019-11	63	119	3	0
2019-12	54	130	5	0
2020-01	65	139	7	1
2020-02	59	154	1	3
2020-03	47	138	3	2
2020-04	63	141	4	1
2020-05	54	264	3	2
2020-06				
2020-07	111	229	10	6
2020-08	63	217	6	3
2020-09	50	190	10	6
2020-10	43	218	1	4
2020-11	41	197	4	5
2020-12	57	198	15	3
2021-01	44	166	3	6
2021-02	26	173	0	0
2021-03	46	183	4	0
2021-04	39	193	0	0
2021-05	41	187	1	0
2021-06	41	188	5	0
2021-07	44	181	6	0
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

Responses				
ZONE EXETER	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	73	192	12	1
2019-02	69	169	6	3
2019-03	87	194	12	6
2019-04	108	202	6	4
2019-05	72	198	7	2
2019-06	83	213	8	14
2019-07	137	250	16	3
2019-08	101	268	10	2
2019-09	116	192	7	1
2019-10	110	189	15	3
2019-11	81	178	3	0
2019-12	70	203	8	0
2020-01	81	218	8	1
2020-02	79	235	2	5
2020-03	61	219	5	2
2020-04	76	243	6	2
2020-05	72	350	3	6
2020-06				
2020-07	125	302	17	6
2020-08	76	291	9	4
2020-09	64	296	14	8
2020-10	63	292	10	6
2020-11	52	274	5	7
2020-12	84	293	17	5
2021-01	63	296	5	8
2021-02	43	260	1	0
2021-03	79	245	4	0
2021-04	73	266	0	0
2021-05	86	274	3	0
2021-06	74	271	5	0
2021-07	76	273	9	1
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

RMCT				
ZONE EXETER	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	7	12	1	0
2019-02	9	5	1	0
2019-03	10	8	1	0
2019-04	9	9	1	0
2019-05	6	9	0	0
2019-06	6	16	0	0
2019-07	4	16	2	0
2019-08	11	12	3	0
2019-09	13	19	1	0
2019-10	10	17	3	0
2019-11	8	22	0	0
2019-12	5	16	0	0
2020-01	4	16	1	0
2020-02	11	14	1	1
2020-03	7	17	1	0
2020-04	5	27	0	1
2020-05	8	21	0	0
2020-06				
2020-07	7	16	0	0
2020-08	3	16	2	0
2020-09	4	27	1	1
2020-10	2	11	0	0
2020-11	5	20	1	2
2020-12	5	30	0	2
2021-01	10	21	0	0
2021-02	3	18	1	0
2021-03	10	17	0	0
2021-04	8	19	0	0
2021-05	15	18	1	0
2021-06	6	28	0	0
2021-07	12	19	0	1
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

ZONE: VISALIA

Calls				
ZONE VISALIA	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	1763	55	8	58
2019-02	1568	70	13	92
2019-03	1835	74	15	123
2019-04	1662	51	15	107
2019-05	1794	55	24	92
2019-06	1990	52	4	88
2019-07	2104	57	12	138
2019-08	2103	68	6	92
2019-09	1975	57	21	91
2019-10	2178	37	10	82
2019-11	2058	20	6	37
2019-12	2148	29	2	53
2020-01	2178	23	5	42
2020-02	2090	5	3	18
2020-03	2077	25	4	26
2020-04	2147	10	2	12
2020-05	2365	16	1	21
2020-06				
2020-07	2440	14	2	41
2020-08	2368	37	2	28
2020-09	2287	22	4	35
2020-10	2310	10	2	37
2020-11	2301	39	7	45
2020-12	2391	50	10	75
2021-01	2460	20	3	55
2021-02	2163	6	0	23
2021-03	2533	8	0	34
2021-04	2318	31	6	23
2021-05	2461	29	4	37
2021-06	2517	30	0	39
2021-07	2553	22	1	41
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

Responses				
ZONE VISALIA	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	1660	46	8	52
2019-02	1470	68	12	84
2019-03	1713	65	14	115
2019-04	1548	46	14	96
2019-05	1665	49	21	81
2019-06	1858	49	4	80
2019-07	1971	50	10	125
2019-08	1950	61	6	81
2019-09	1839	55	16	85
2019-10	2058	36	10	75
2019-11	1948	19	4	34
2019-12	2028	29	1	45
2020-01	2064	18	5	38
2020-02	1988	5	2	14
2020-03	1938	25	4	23
2020-04	2056	8	2	9
2020-05	2246	15	0	19
2020-06				
2020-07	2310	12	1	37
2020-08	2235	34	1	22
2020-09	2151	19	4	32
2020-10	2166	7	2	34
2020-11	2185	31	7	39
2020-12	2272	43	9	61
2021-01	2347	18	3	51
2021-02	2048	4	0	23
2021-03	2403	7	0	30
2021-04	2228	28	6	19
2021-05	2331	26	4	36
2021-06	2371	25	0	35
2021-07	2427	18	1	32
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

Transports				
ZONE VISALIA	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	1448	39	5	38
2019-02	1256	53	11	66
2019-03	1477	49	11	91
2019-04	1339	34	11	81
2019-05	1405	41	17	65
2019-06	1566	41	2	68
2019-07	1713	43	9	113
2019-08	1666	54	5	63
2019-09	1552	49	12	62
2019-10	1708	25	9	63
2019-11	1701	16	3	32
2019-12	1741	24	1	34
2020-01	1829	15	3	28
2020-02	1754	2	1	10
2020-03	1633	21	3	21
2020-04	1756	5	2	7
2020-05	1868	13	0	11
2020-06				
2020-07	1975	9	1	31
2020-08	1915	22	1	14
2020-09	1903	12	3	25
2020-10	1876	6	1	24
2020-11	1894	17	6	30
2020-12	1934	40	9	50
2021-01	1931	11	2	36
2021-02	1787	3	0	17
2021-03	2097	5	0	18
2021-04	1901	25	3	15
2021-05	1993	23	3	33
2021-06	2022	19	0	28
2021-07	2079	11	1	24
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

RMCT				
ZONE VISALIA	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	47	0	0	3
2019-02	62	2	1	7
2019-03	63	0	1	9
2019-04	68	1	0	3
2019-05	77	1	1	7
2019-06	72	0	1	7
2019-07	55	1	0	5
2019-08	65	2	0	4
2019-09	67	1	0	7
2019-10	79	3	0	4
2019-11	56	0	1	1
2019-12	63	1	0	3
2020-01	66	1	2	0
2020-02	58	0	0	1
2020-03	87	2	0	0
2020-04	95	0	0	0
2020-05	131	0	0	2
2020-06				
2020-07	93	1	0	3
2020-08	103	0	0	0
2020-09	80	1	0	3
2020-10	97	2	1	1
2020-11	88	2	0	3
2020-12	92	1	0	1
2021-01	106	2	1	0
2021-02	94	0	0	3
2021-03	94	0	0	2
2021-04	126	0	1	2
2021-05	111	1	0	1
2021-06	116	1	0	3
2021-07	119	2	0	3
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

ZONE: PORTERVILLE

Calls				
ZONE PORTERVILL E	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	3	17	783	2
2019-02	12	39	721	11
2019-03	33	66	847	11
2019-04	19	55	807	5
2019-05	7	35	884	3
2019-06	1	81	1078	8
2019-07	6	66	1083	7
2019-08	15	49	1039	9
2019-09	9	45	936	3
2019-10	11	49	987	4
2019-11	5	22	971	12
2019-12	5	27	1067	2
2020-01	3	31	1205	8
2020-02	2	36	1030	9
2020-03	1	16	976	17
2020-04	0	6	886	6
2020-05	1	10	1080	7
2020-06				
2020-07	0	26	1109	43
2020-08	4	49	1204	20
2020-09	18	66	923	48
2020-10	19	34	972	47
2020-11	37	28	919	35
2020-12	12	34	958	52
2021-01	0	11	1091	26
2021-02	0	2	938	16
2021-03	0	2	1017	17
2021-04	0	5	946	9
2021-05	0	5	1033	38
2021-06	0	8	1058	20
2021-07	1	10	1146	25
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

Transports				
ZONE PORTERVILL E	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	3	15	602	1
2019-02	9	20	566	9
2019-03	25	42	663	7
2019-04	15	39	656	3
2019-05	5	23	672	2
2019-06	0	69	878	3
2019-07	6	50	881	5
2019-08	12	36	837	9
2019-09	5	30	746	0
2019-10	8	34	789	3
2019-11	3	17	734	6
2019-12	5	22	839	2
2020-01	2	26	1002	4
2020-02	1	25	811	4
2020-03	0	8	734	14
2020-04	0	3	662	4
2020-05	0	6	819	6
2020-06				
2020-07	0	17	847	24
2020-08	1	43	881	12
2020-09	2	38	662	31
2020-10	2	27	699	29
2020-11	1	22	673	21
2020-12	1	24	665	27
2021-01	0	8	764	11
2021-02	0	2	681	9
2021-03	0	1	759	7
2021-04	0	1	714	3
2021-05	0	5	753	30
2021-06	0	5	754	12
2021-07	1	8	832	13
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

Responses				
ZONE PORTERVILL E	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	3	16	727	2
2019-02	10	34	673	11
2019-03	29	58	791	10
2019-04	18	49	758	4
2019-05	6	28	805	3
2019-06	1	78	1027	3
2019-07	6	64	1028	6
2019-08	13	43	987	9
2019-09	7	40	880	2
2019-10	10	46	933	3
2019-11	3	20	920	7
2019-12	5	25	1015	2
2020-01	3	28	1145	7
2020-02	2	33	986	8
2020-03	1	13	924	16
2020-04	0	6	838	5
2020-05	0	8	1011	7
2020-06				
2020-07	0	25	1055	42
2020-08	3	45	1147	17
2020-09	16	58	867	43
2020-10	19	32	931	40
2020-11	36	26	867	33
2020-12	11	28	897	47
2021-01	0	10	1037	23
2021-02	0	2	893	16
2021-03	0	1	963	15
2021-04	0	2	889	8
2021-05	0	5	967	36
2021-06	0	7	987	17
2021-07	1	9	1063	20
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

RMCT				
ZONE PORTERVILL E	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	0	0	55	0
2019-02	0	3	39	0
2019-03	1	1	40	0
2019-04	3	3	34	1
2019-05	1	2	45	0
2019-06	0	1	45	0
2019-07	0	10	55	0
2019-08	1	3	49	0
2019-09	0	6	37	1
2019-10	2	3	41	0
2019-11	0	0	43	0
2019-12	0	0	47	0
2020-01	0	0	25	0
2020-02	1	2	41	0
2020-03	0	2	56	0
2020-04	0	0	36	1
2020-05	0	1	53	0
2020-06				
2020-07	0	3	52	0
2020-08	0	0	43	2
2020-09	4	3	35	5
2020-10	0	2	38	0
2020-11	0	1	40	0
2020-12	0	1	52	2
2021-01	0	0	58	0
2021-02	0	0	52	0
2021-03	0	0	58	3
2021-04	0	1	52	0
2021-05	0	0	58	2
2021-06	0	0	66	0
2021-07	0	1	49	3
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

ZONE: TULARE

Calls				
ZONE TULARE	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	103	7	3	749
2019-02	90	12	8	715
2019-03	126	15	7	752
2019-04	113	8	3	804
2019-05	110	7	17	762
2019-06	151	7	4	1047
2019-07	120	11	7	1000
2019-08	120	9	13	816
2019-09	101	4	10	864
2019-10	121	4	11	868
2019-11	103	5	10	898
2019-12	84	12	14	941
2020-01	100	18	11	933
2020-02	11	5	9	1012
2020-03	20	7	14	1128
2020-04	8	7	8	920
2020-05	10	0	9	1265
2020-06				
2020-07	40	10	7	1052
2020-08	35	25	12	1115
2020-09	41	19	14	1144
2020-10	7	3	8	1126
2020-11	8	17	8	1033
2020-12	14	16	26	1142
2021-01	17	9	24	1044
2021-02	14	0	22	975
2021-03	20	0	11	983
2021-04	28	1	21	1019
2021-05	40	1	34	1188
2021-06	22	3	20	1091
2021-07	34	2	12	1069
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

Transports				
ZONE TULARE	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	73	7	3	578
2019-02	66	5	5	535
2019-03	87	12	1	566
2019-04	80	5	2	567
2019-05	85	5	10	543
2019-06	113	3	2	769
2019-07	96	11	7	784
2019-08	94	7	7	595
2019-09	73	2	5	603
2019-10	89	3	5	661
2019-11	82	4	9	581
2019-12	60	8	13	641
2020-01	79	10	6	635
2020-02	6	4	5	740
2020-03	14	2	10	828
2020-04	6	4	4	618
2020-05	10	0	5	860
2020-06				
2020-07	24	5	5	776
2020-08	15	20	7	847
2020-09	31	14	9	804
2020-10	7	2	8	805
2020-11	5	14	4	754
2020-12	10	10	14	744
2021-01	11	7	10	632
2021-02	6	0	16	636
2021-03	5	0	7	684
2021-04	16	0	11	669
2021-05	29	0	22	867
2021-06	15	1	12	763
2021-07	27	2	7	728
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

Responses				
ZONE TULARE	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	91	7	3	711
2019-02	77	8	7	665
2019-03	112	14	7	709
2019-04	97	7	3	745
2019-05	106	5	12	707
2019-06	138	7	2	979
2019-07	113	11	7	950
2019-08	114	7	12	757
2019-09	91	3	8	793
2019-10	111	4	10	815
2019-11	96	5	9	833
2019-12	74	11	14	874
2020-01	91	17	10	876
2020-02	7	4	7	939
2020-03	18	5	13	1060
2020-04	8	6	7	866
2020-05	10	0	7	1194
2020-06				
2020-07	37	9	6	997
2020-08	29	25	12	1053
2020-09	34	17	14	1056
2020-10	7	2	8	1066
2020-11	5	15	5	981
2020-12	13	14	23	1067
2021-01	15	8	19	973
2021-02	8	0	21	908
2021-03	19	0	11	917
2021-04	25	1	19	953
2021-05	36	1	30	1100
2021-06	17	3	19	1014
2021-07	31	2	9	993
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

RMCT				
ZONE TULARE	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	5	0	0	42
2019-02	4	0	0	28
2019-03	9	1	1	36
2019-04	4	1	0	43
2019-05	9	0	2	37
2019-06	14	2	0	42
2019-07	11	0	0	52
2019-08	7	0	2	40
2019-09	4	0	0	46
2019-10	11	1	1	42
2019-11	1	0	0	35
2019-12	4	0	1	42
2020-01	6	0	0	36
2020-02	0	0	2	27
2020-03	0	2	0	48
2020-04	0	1	1	39
2020-05	0	0	1	68
2020-06				
2020-07	2	1	1	56
2020-08	4	1	4	67
2020-09	0	0	2	56
2020-10	0	1	0	54
2020-11	0	0	0	36
2020-12	0	0	1	59
2021-01	1	0	2	39
2021-02	0	0	1	69
2021-03	0	0	1	74
2021-04	1	0	0	80
2021-05	1	0	5	61
2021-06	1	0	1	72
2021-07	1	0	1	79
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

ZONE: LINDSAY

Calls				
ZONE LINDSAY	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	6	66	77	2
2019-02	12	75	56	2
2019-03	21	70	66	3
2019-04	25	85	78	4
2019-05	7	75	65	2
2019-06	6	114	78	0
2019-07	11	99	102	1
2019-08	19	102	75	4
2019-09	14	88	88	5
2019-10	11	82	94	5
2019-11	6	90	93	7
2019-12	6	90	68	4
2020-01	4	82	74	3
2020-02	3	75	65	23
2020-03	0	129	81	18
2020-04	0	119	124	7
2020-05	0	103	121	15
2020-06				
2020-07	0	117	80	47
2020-08	6	105	89	14
2020-09	0	92	106	26
2020-10	2	91	70	31
2020-11	0	111	84	27
2020-12	0	93	71	33
2021-01	2	71	69	24
2021-02	0	41	70	10
2021-03	0	53	66	14
2021-04	0	41	99	16
2021-05	1	44	87	29
2021-06	1	61	100	25
2021-07	2	54	114	20
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

Responses				
ZONE LINDSAY	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	6	66	72	2
2019-02	10	70	46	2
2019-03	20	65	61	3
2019-04	18	79	67	4
2019-05	7	70	60	2
2019-06	6	108	75	0
2019-07	10	92	93	1
2019-08	18	98	70	3
2019-09	13	79	81	3
2019-10	11	74	89	5
2019-11	6	85	89	7
2019-12	5	83	65	4
2020-01	4	76	72	3
2020-02	3	72	63	23
2020-03	0	124	77	18
2020-04	0	117	117	6
2020-05	0	95	113	15
2020-06				
2020-07	0	116	76	47
2020-08	6	102	88	13
2020-09	0	90	100	25
2020-10	1	91	68	31
2020-11	0	107	76	27
2020-12	0	87	67	32
2021-01	2	66	64	23
2021-02	0	38	66	10
2021-03	0	49	64	12
2021-04	0	36	93	15
2021-05	1	42	83	29
2021-06	1	52	88	24
2021-07	0	48	111	18
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

Transports				
ZONE LINDSAY	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	6	49	50	2
2019-02	7	53	31	2
2019-03	16	57	47	2
2019-04	13	59	48	3
2019-05	5	52	48	2
2019-06	4	85	62	0
2019-07	7	80	67	1
2019-08	14	85	44	2
2019-09	3	59	50	3
2019-10	11	58	65	4
2019-11	4	65	61	3
2019-12	2	55	40	3
2020-01	3	57	53	1
2020-02	2	56	46	16
2020-03	0	86	60	17
2020-04	0	82	86	6
2020-05	0	64	80	12
2020-06				
2020-07	0	94	46	36
2020-08	6	70	64	5
2020-09	0	63	59	16
2020-10	1	71	55	19
2020-11	0	85	46	23
2020-12	0	64	48	17
2021-01	0	48	37	15
2021-02	0	28	48	8
2021-03	0	37	42	9
2021-04	0	30	67	12
2021-05	0	31	57	22
2021-06	1	38	55	17
2021-07	0	34	76	15
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

RMCT				
ZONE LINDSAY	American Ambulance of Visalia	Exeter District Ambulance	Imperial Ambulance	Lifestar Ambulance
2019-01	0	5	8	0
2019-02	1	7	4	0
2019-03	1	0	2	0
2019-04	0	5	5	0
2019-05	1	5	4	0
2019-06	2	7	6	0
2019-07	1	2	7	0
2019-08	2	4	5	1
2019-09	9	6	9	0
2019-10	0	2	5	0
2019-11	2	7	6	0
2019-12	3	6	2	1
2020-01	0	1	5	0
2020-02	0	4	4	0
2020-03	0	4	5	0
2020-04	0	13	10	0
2020-05	0	9	13	1
2020-06				
2020-07	0	4	11	6
2020-08	0	8	4	0
2020-09	0	6	4	3
2020-10	0	3	7	7
2020-11	0	9	13	2
2020-12	0	6	6	3
2021-01	0	3	6	1
2021-02	0	2	3	1
2021-03	0	5	3	0
2021-04	0	3	4	0
2021-05	0	2	7	3
2021-06	0	5	5	3
2021-07	0	10	5	1
2021-08				
2021-09				
2021-10				
2021-11				
2021-12				

EXETER DISTRICT AMBULANCE
Balance Sheet
As of June 30, 2021

	Jun 30, 21
ASSETS	
Current Assets	
Checking/Savings	
1004 · Bank of Sierra Checking	143,086.71
1006 · Bank of Sierra Money Market	6,006.04
1005 · LAIF	178,047.43
1030 · Petty Cash	150.00
Total Checking/Savings	327,290.18
Accounts Receivable	
1200 · Account Receivable	927,487.01
1210 · Allowance for Bad Debt	-308,000.00
Total Accounts Receivable	619,487.01
Other Current Assets	
1250 · Accrued Taxes Receivable	16,672.78
1200-05 · Accrued Interest	789.70
1350 · Employee Loan	778.14
1400 · Prepaid Expenses	24,372.16
Total Other Current Assets	42,612.78
Total Current Assets	989,389.97
Fixed Assets	
1500 · Fixed Assets	
1450.0 · Other Asset - Grant Equipment	5,145.45
1500-05 · Land	141,820.00
1500-10 · Buildings and Improvements	505,359.66
1500-20 · Vehicles & Medical Equipment	681,695.01
1500-30 · Office Equipment & Fixtures	74,522.86
Total 1500 · Fixed Assets	1,408,542.98
1600 · Allowance for Depreciation	-1,156,692.82
Total Fixed Assets	251,850.16
Other Assets	
1700.0 · Deferred Outflows of Resources	251,981.00
Total Other Assets	251,981.00
TOTAL ASSETS	1,493,221.13
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 · Accounts Payable	32,196.47
Total Accounts Payable	32,196.47
Other Current Liabilities	
2160 · Accrued Expenses	31,868.95
2150 · Accrued Vacation, Sick Pay	33,913.37
Total Other Current Liabilities	65,782.32
Total Current Liabilities	97,978.79
Long Term Liabilities	
2211 · Net Pension Liability	477,281.00
2900.0 · Deferred inflows of Resources	101,781.00
Total Long Term Liabilities	579,062.00
Total Liabilities	677,040.79

Restricted For Management Use Only

EXETER DISTRICT AMBULANCE
Balance Sheet
As of June 30, 2021

	Jun 30, 21
Equity	
33000 · Reserve for Contingencies	52,500.00
32000 · Unrestricted Net Assets	616,719.45
Net Income	146,960.89
Total Equity	816,180.34
TOTAL LIABILITIES & EQUITY	1,493,221.13

EXETER DISTRICT AMBULANCE
Profit & Loss Prev Year Comparison
July 2020 through June 2021

	Jul '20 - Jun 21	Jul '19 - Jun 20	\$ Change
Ordinary Income/Expense			
Income			
4010 · Services Revenue			
5030 · Other Charge Write-off	-2,380,403.61	-1,760,917.46	-619,486.15
5020 · Contractual Write-Off	-2,442,016.24	-2,573,737.45	131,721.21
4010-10 · Revenue Adjustment	29,597.26	-257,452.53	287,049.79
4010 · Services Revenue - Other	7,093,282.72	6,730,314.94	362,967.78
Total 4010 · Services Revenue	2,300,460.13	2,138,207.50	162,252.63
4015 · Bad Debt Recovery	9.10	7,526.78	-7,517.68
4020 · Miscellaneous Income			
4020-20 · Interest Income	964.03	5,490.51	-4,526.48
4020-40 · Other Income	322,982.00	30,833.32	292,148.68
4020 · Miscellaneous Income - Other	0.00	151,541.52	-151,541.52
Total 4020 · Miscellaneous Income	323,946.03	187,865.35	136,080.68
4030 · Tax Revenue	320,198.32	304,715.05	15,483.27
4040 · Overpayments	249.29	-17,269.64	17,518.93
Total Income	2,944,862.87	2,621,045.04	323,817.83
Cost of Goods Sold			
5040 · Bad Debt Expense	464,648.23	322,175.83	142,472.40
Total COGS	464,648.23	322,175.83	142,472.40
Gross Profit	2,480,214.64	2,298,869.21	181,345.43
Expense			
5050 · Refunds	10,935.21	30.00	10,905.21
6805 · Special District Expenses	51,022.40	78,153.88	-27,131.48
6230 · Depreciation Expense	0.00	48,112.39	-48,112.39
5065 · Bank service charge	5,566.28	3,834.37	1,731.91
6200 · Communications			
6200-10 · Dispatch	104,367.06	92,466.71	11,900.35
6200-30 · Telephone	9,703.23	10,192.25	-489.02
6200 · Communications - Other	6,619.29	4,087.27	2,532.02
Total 6200 · Communications	120,689.58	106,746.23	13,943.35
6270 · Fines and Assessments	2,815.00	1,425.00	1,390.00
6300 · Fuel & Oil	48,648.23	56,607.50	-7,959.27
6400 · Insurance			
6400-10 · General Liability Insurance	54,778.30	40,011.75	14,766.55
6400-20 · Health Insurance	171,057.50	146,647.61	24,409.89
6400-40 · Worker's Compensation Insurance	93,444.59	38,174.59	55,270.00
6400-50 · AFLAC Insurance	589.66	1,399.21	-809.55
Total 6400 · Insurance	319,870.05	226,233.16	93,636.89
6500 · Maintenance			
6500-10 · Buildings and Grounds	10,493.22	7,792.95	2,700.27

EXETER DISTRICT AMBULANCE
Profit & Loss Prev Year Comparison
July 2020 through June 2021

	<u>Jul '20 - Jun 21</u>	<u>Jul '19 - Jun 20</u>	<u>\$ Change</u>
6500-20 · Computers and Equipment	10,622.96	12,184.57	-1,561.61
6500-30 · Vehicle Maintenance	76,528.97	84,162.15	-7,633.18
Total 6500 · Maintenance	97,645.15	104,139.67	-6,494.52
6510 · Memberships	1,016.00	970.00	46.00
6530 · Office Expense	19,051.41	24,178.24	-5,126.83
6580 · Other Direct Employee Costs	75.00	0.00	75.00
6600 · Professional Services			
6600-50 · Billing Service	83,927.09	29,016.99	54,910.10
6600-40 · Consulting Services	0.00	499.00	-499.00
6600-10 · Accounting Services	39,571.76	40,648.75	-1,076.99
6600-20 · Legal Services	28,920.00	12,237.65	16,682.35
6600 · Professional Services - Other	12,000.00	12,000.00	0.00
Total 6600 · Professional Services	164,418.85	94,402.39	70,016.46
6650 · Publications and Legal Notices	467.50	341.00	126.50
6700 · Payroll Expenses			
6700-50 · Pension Expense-GASB 68	700.00	129,397.00	-128,697.00
6700-20 · Regular Wages	1,202,680.87	1,203,439.19	-758.32
6700-30 · Payroll Taxes	33,777.97	32,991.10	786.87
6700-40 · PERS - Company Contribution	141,769.02	32,648.35	109,120.67
6700 · Payroll Expenses - Other	1,163.25	1,231.80	-68.55
Total 6700 · Payroll Expenses	1,380,091.11	1,399,707.44	-19,616.33
6800 · Rents	19,500.00	21,714.88	-2,214.88
6810 · Service and Supplies			
6810-10 · Medical Supplies	62,917.48	45,578.36	17,339.12
6810 · Service and Supplies - Other	140.00	685.00	-545.00
Total 6810 · Service and Supplies	63,057.48	46,263.36	16,794.12
6820 · Training/Seminars and Supplies	4,131.81	3,082.56	1,049.25
6830 · Travel and Transportation	0.00	0.00	0.00
6850 · Uniform Allowance	6,580.24	8,943.35	-2,363.11
6900 · Utilities			
6900-10 · Gas and Electric	16,003.33	13,150.29	2,853.04
6900-20 · Water and Sewer	1,669.12	1,558.12	111.00
Total 6900 · Utilities	17,672.45	14,708.41	2,964.04
Total Expense	2,333,253.75	2,239,593.83	93,659.92
Net Ordinary Income	146,960.89	59,275.38	87,685.51
Other Income/Expense			
Other Income			
7030 · Gain/Loss on Sale of Assets	0.00	0.00	0.00
Total Other Income	0.00	0.00	0.00
Net Other Income	0.00	0.00	0.00
Net Income	146,960.89	59,275.38	87,685.51

EXETER DISTRICT AMBULANCE
Balance Sheet
As of July 31, 2021

	Jul 31, 21
ASSETS	
Current Assets	
Checking/Savings	
1004 · Bank of Sierra Checking	165,614.66
1006 · Bank of Sierra Money Market	6,006.24
1005 · LAIF	178,047.43
1030 · Petty Cash	150.00
Total Checking/Savings	349,818.33
Accounts Receivable	
1200 · Account Receivable	935,069.64
1210 · Allowance for Bad Debt	-308,000.00
Total Accounts Receivable	627,069.64
Other Current Assets	
1200-05 · Accrued Interest	789.70
1400 · Prepaid Expenses	24,372.16
Total Other Current Assets	25,161.86
Total Current Assets	1,002,049.83
Fixed Assets	
1500 · Fixed Assets	
1450.0 · Other Asset - Grant Equipment	5,145.45
1500-05 · Land	141,820.00
1500-10 · Buildings and Improvements	505,359.66
1500-20 · Vehicles & Medical Equipment	681,695.01
1500-30 · Office Equipment & Fixtures	74,522.86
Total 1500 · Fixed Assets	1,408,542.98
1600 · Allowance for Depreciation	-1,156,692.82
Total Fixed Assets	251,850.16
Other Assets	
1700.0 · Deferred Outflows of Resources	251,981.00
Total Other Assets	251,981.00
TOTAL ASSETS	1,505,880.99
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 · Accounts Payable	32,196.47
Total Accounts Payable	32,196.47
Other Current Liabilities	
2160 · Accrued Expenses	31,868.95
2100 · Payroll Liabilities	
2100-50 · Union Dues	-175.00
2100 · Payroll Liabilities - Other	-4.74
Total 2100 · Payroll Liabilities	-179.74
2150 · Accrued Vacation, Sick Pay	33,913.37
Total Other Current Liabilities	65,602.58
Total Current Liabilities	97,799.05
Long Term Liabilities	
2211 · Net Pension Liability	477,281.00
2900.0 · Deferred inflows of Resources	101,781.00

Restricted For Management Use Only

EXETER DISTRICT AMBULANCE
Balance Sheet
As of July 31, 2021

	Jul 31, 21
Total Long Term Liabilities	579,062.00
Total Liabilities	676,861.05
Equity	
33000 · Reserve for Contingencies	52,500.00
32000 · Unrestricted Net Assets	763,680.34
Net Income	12,839.60
Total Equity	829,019.94
TOTAL LIABILITIES & EQUITY	1,505,880.99

EXETER DISTRICT AMBULANCE
Profit & Loss
July 2021

	Jul 21
Ordinary Income/Expense	
Income	
4010 · Services Revenue	
5030 · Other Charge Write-off	-185,372.51
5020 · Contractual Write-Off	-201,297.15
4010-10 · Revenue Adjustment	-207.38
4010 · Services Revenue - Other	594,948.47
Total 4010 · Services Revenue	208,071.43
4015 · Bad Debt Recovery	4,623.31
4020 · Miscellaneous Income	
4020-20 · Interest Income	3.58
4020-40 · Other Income	1,108.34
Total 4020 · Miscellaneous Income	1,111.92
Total Income	213,806.66
Cost of Goods Sold	
5040 · Bad Debt Expense	46,534.11
Total COGS	46,534.11
Gross Profit	167,272.55
Expense	
5065 · Bank service charge	75.35
6200 · Communications	
6200-10 · Dispatch	7,907.89
6200-30 · Telephone	813.25
6200 · Communications - Other	586.86
Total 6200 · Communications	9,308.00
6300 · Fuel & Oil	3,145.20
6400 · Insurance	
6400-20 · Health Insurance	14,419.77
6400-40 · Worker's Compensation Insurance	12,651.00
6400-50 · AFLAC Insurance	0.00
Total 6400 · Insurance	27,070.77
6500 · Maintenance	
6500-10 · Buildings and Grounds	381.35
6500-20 · Computers and Equipment	609.45
6500-30 · Vehicle Maintenance	2,254.96
Total 6500 · Maintenance	3,245.76
6530 · Office Expense	682.59
6580 · Other Direct Employee Costs	75.00
6600 · Professional Services	
6600-10 · Accounting Services	3,170.00
6600 · Professional Services - Other	1,000.00
Total 6600 · Professional Services	4,170.00
6700 · Payroll Expenses	
6700-20 · Regular Wages	90,826.11
6700-30 · Payroll Taxes	2,069.08
6700-40 · PERS - Company Contribution	5,840.07
6700 · Payroll Expenses - Other	89.10
Total 6700 · Payroll Expenses	98,824.36
6810 · Service and Supplies	
6810-10 · Medical Supplies	5,154.70
Total 6810 · Service and Supplies	5,154.70

Restricted For Management Use Only

EXETER DISTRICT AMBULANCE
Profit & Loss
July 2021

	Jul 21
6900 · Utilities	
6900-10 · Gas and Electric	2,546.22
6900-20 · Water and Sewer	135.00
Total 6900 · Utilities	2,681.22
Total Expense	154,432.95
Net Ordinary Income	12,839.60
Net Income	12,839.60



EXETER DISTRICT AMBULANCE

**302 E. Palm
Exeter, CA 93221**

**Phone: 559-594-5250
Fax: 559-592-2301**

08/23/2021

Bank of the Sierra
1103 W Visalia Rd,
Exeter, CA 93221

To whom it may concern,

Please be advised that there has been a change on the Board of Directors of Exeter District Ambulance. At the 08/31/2020 meeting, the Board of Directors voted to make the following change to the authorized signers for checks on behalf of Exeter District Ambulance:

- Remove Tony Miller

Resulting from these changes, the following will be the authorized signers for Exeter District Ambulance:

- Adam Pfenning
- Diana Mendez
- Juan Martinez
- Marilyn Rankin

Thank you

Diana Mendez
Secretary
Exeter District Ambulance Board of Directors



WILL LIGHTBOURNE
DIRECTOR

State of California—Health and Human Services Agency
Department of Health Care Services



GAVIN NEWSOM
GOVERNOR

July 27, 2021

PETER SODHY, DISTRICT MANAGER
EXETER DISTRICT AMBULANCE
302 E. PALM STREET
EXETER, CA 93221

EXETER DISTRICT AMBULANCE
NATIONAL PROVIDER IDENTIFIER: 1033127014
FISCAL PERIOD ENDED JUNE 30, 2016
AUDIT ISSUED TO PROVIDER: 05/31/2019

GROUND EMERGENCY MEDICAL TRANSPORTATION PROGRAM (GEMT)

The Department of Health Care Services audited the provider's GEMT Medi-Cal Cost Report for the above-referenced fiscal period. As a result of the audit, an overpayment was identified in the amount of **\$30,570.10**.

The final settlement amount includes reconciling the payment for the Affordable Care Act (ACA) transports as well as the Non-ACA transports. Please see Final Audited Adjusted Schedule 9 attached which shows final calculations.

To remit payment by check, please send funds to the below address. On the check, please indicate the check is for the "GEMT Supplemental Payment Program" to the address below within **60 days** of receipt of this letter:

Department of Health Care Services
Safety Net Financing Division
Attn: GEMT Program, Don Murray
1501 Capitol Avenue, MS 4504, Suite 72.320
Sacramento, CA 95899

To remit by wire transfer, please send two-day advance notice to GEMT@dhcs.ca.gov and then wire the full amount due to:

Bank of America
2000 Clayton Road, Bldg. D, 5th Floor
Concord, CA 94520

PETER SODHY

Page 2

For Credit to State of California
ABA Number: 0260-0959-3
Account Number: 01482-80005
For Further Credit to: DHCS

Should you have any questions please contact us at GEMT@dhcs.ca.gov.

Christie Hansen

Christie Hansen, Chief
Medi-Cal Supplemental Payment Section
Safety Net Financing Division
Department of Health Care Services



EXETER DISTRICT AMBULANCE

**302 E. Palm
Exeter, CA 93221**

**Phone: 559-594-5250
Fax: 559-592-2301**

EXETER DISTRICT AMBULANCE
NATIONAL PROVIDER IDENTIFIER: 1033127014
FISCAL PERIOD ENDED JUNE 30, 2016
AUDIT ISSUED TO PROVIDER: 05/31/2019

Department of Health Care Services
Safety Net Financing Division
Attn: GEMT Program, Don Murray
1501 Capitol Avenue, MS 4504, Suite 72.320
Sacramento, CA 95899

Dear Sir,

Pursuant to the demand letter dated 07/27/2021 to recover an overpayment of \$30,570.10, Exeter District Ambulance is proposing the following repayment schedule:

September 2021	2,547.50
October 2021	2,547.50
November 2021	2,547.50
December 2021	2,547.50
January 2022	2,547.50
February 2022	2,547.50
March 2022	2,547.50
April 2022	2,547.50
May 2022	2,547.50
June 2022	2,547.50
July 2022	2,547.50
August 2022	2,547.60
TOTAL	30,570.10

Exeter District Ambulance further stipulates that the full amount may be repaid sooner should the GEMT program be re-activated and Exeter District Ambulance successfully apply for and receive reimbursement equal to or greater than the remaining amount.

Thank you



ADAIR & EVANS

an Accountancy Corporation

Eric M. White, CPA
Lance E. Morris, CPA
David T. Eddy, CPA
Tim A. Dodson, CPA
Garry W. Riezebos, CPA
Michael J. Semas, CPA

John M. Oppedyk, CPA
Kathy L. Hamada, CPA
Racquel Avila, CPA
Amanda Burlingame, CPA
Amy Deschenes, CPA
Emily M. Dupree, EA

July 19, 2021

Exeter District Ambulance – Board of Directors
302 E. Palm Street
Exeter, CA 93221

We are pleased to confirm our understanding of the services we are to provide Exeter District Ambulance (the "District") for the year ended June 30, 2021.

Audit Scope and Objectives

We will audit the basic financial statements of Exeter District Ambulance as of and for the year ended June 30, 2021. Accounting standards generally accepted in the United States of America (GAAS) provide for certain required supplementary information (RSI), such as management's discussion and analysis (MD&A), to supplement the District's basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. As part of our engagement, we will apply certain limited procedures to the District's RSI in accordance with GAAS. These limited procedures will consist of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We will not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance. The following RSI is required by U.S. generally accepted accounting principles (GAAP) and will be subjected to certain limited procedures, but will not be audited:

1. Management's Discussion and Analysis
2. Budgetary Comparison Schedule
3. Schedule of Proportionate Share of the Net Pension Liability of CALPERS
4. Schedule of Contribution to CALPERS

The objectives of our audit are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; issue an auditor's report that includes our opinion about whether your financial statements are fairly presented, in all material respects, in conformity with GAAP; and report on the fairness of the supplementary information referred to in the second paragraph when considered in relation to the financial statements as a whole. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. Misstatements, including omissions, can arise from fraud or error and are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment of a reasonable user made based on the financial statements.

Auditor's Responsibilities for the Audit of the Financial Statements

We will conduct our audit in accordance with GAAS and the State Controller's *Minimum Audit Requirements for California Special Districts*, and will include tests of your accounting records and other procedures we consider necessary to enable us to express such opinions. As part of an audit in accordance with GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit.

We will evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management. We will also evaluate the overall presentation of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation. We will plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether from (1) errors, (2) fraudulent financial reporting, (3) misappropriation of assets, or (4) violations of laws or governmental regulations that are attributable to the government or to acts by management or employees acting on behalf of the government.

Because of the inherent limitations of an audit, combined with the inherent limitations of internal control, and because we will not perform a detailed examination of all transactions, there is an unavoidable risk that some material misstatements may not be detected by us, even though the audit is properly planned and performed in accordance with GAAS. In addition, an audit is not designed to detect immaterial misstatements or violations of laws or governmental regulations that do not have a direct and material effect on the financial statements. However, we will inform the appropriate level of management of any material errors, fraudulent financial reporting, or misappropriation of assets that comes to our attention. We will also inform the appropriate level of management of any violations of laws or governmental regulations that come to our attention, unless clearly inconsequential. Our responsibility as auditors is limited to the period covered by our audit and does not extend to any later periods for which we are not engaged as auditors.

We will also conclude, based on the audit evidence obtained, whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the government's ability to continue as a going concern for a reasonable period of time.

Our procedures will include tests of documentary evidence supporting the transactions recorded in the accounts, tests of the physical existence of inventories, and direct confirmation of receivables and certain assets and liabilities by correspondence with selected customers, creditors, and financial institutions. We will also request written representations from your attorneys as part of the engagement.

Audit Procedures—Internal Control

We will obtain an understanding of the government and its environment, including internal control relevant to the audit, sufficient to identify and assess the risks of material misstatement of the financial statements, whether due to error or fraud, and to design and perform audit procedures responsive to those risks and obtain evidence that is sufficient and appropriate to provide a basis for our opinions. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentation, or the override of internal control.

Exeter District Ambulance
July 19, 2021
Page Three

Audit Procedures—Internal Control (Continued)

An audit is not designed to provide assurance on internal control or to identify deficiencies in internal control. Accordingly, we will express no such opinion. However, during the audit, we will communicate to management and those charged with governance internal control related matters that are required to be communicated under AICPA professional standards.

Audit Procedures—Compliance

As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we will perform tests of the District's compliance with the provisions of applicable laws, regulations, contracts, and agreements. However, the objective of our audit will not be to provide an opinion on overall compliance and we will not express such an opinion.

Other Services

We will also assist in preparing the financial statements of Exeter District Ambulance in conformity with accounting principles generally accepted in the United States of America based on information provided by you. We will also prepare the State Controller's Report and Government Compensation Report as required by the California State Controller's Office, Division of Special Districts.

We will perform these services in accordance with applicable professional standards. The other services are limited to the financial statement services previously defined. We, in our sole professional judgment, reserve the right to refuse to perform any procedure or take any action that could be construed as assuming management responsibilities.

Responsibilities of Management for the Financial Statements

Our audit will be conducted on the basis that you acknowledge and understand your responsibility for designing, implementing, and maintaining internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error, including monitoring ongoing activities; for the selection and application of accounting principles; and for the preparation and fair presentation of the financial statements in conformity with accounting principles generally accepted in the United States of America.

Management is responsible for making drafts of financial statements, all financial records, and related information available to us and for the accuracy and completeness of that information (including information from outside of the general ledger). You are also responsible for providing us with (1) access to all information of which you are aware that is relevant to the preparation and fair presentation of the financial statements, such as records, documentation, identification of all related parties and all related-party relationships and transactions, and other matters; (2) additional information that we may request for the purpose of the audit; and (3) unrestricted access to persons within the government from whom we determine it necessary to obtain audit evidence. At the conclusion of our audit, we will require certain written representations from you about the financial statements and related matters.

Responsibilities of Management for the Financial Statements (Continued)

Your responsibilities include adjusting the financial statements to correct material misstatements and confirming to us in the management representation letter that the effects of any uncorrected misstatements aggregated by us during the current engagement and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements of each opinion unit taken as a whole.

You are responsible for the design and implementation of programs and controls to prevent and detect fraud, and for informing us about all known or suspected fraud affecting the government involving (1) management, (2) employees who have significant roles in internal control, and (3) others where the fraud could have a material effect on the financial statements. Your responsibilities include informing us of your knowledge of any allegations of fraud or suspected fraud affecting the government received in communications from employees, former employees, grantors, regulators, or others. In addition, you are responsible for identifying and ensuring that the government complies with applicable laws and regulations.

You are responsible for the preparation of the supplementary information in conformity with accounting principles generally accepted in the United States of America. You agree to include our report on the supplementary information in any document that contains, and indicates that we have reported on, the supplementary information. You also agree to include the audited financial statements with any presentation of the supplementary information that includes our report thereon. Your responsibilities include acknowledging to us in the representation letter that (1) you are responsible for presentation of the supplementary information in accordance with GAAP; (2) you believe the supplementary information, including its form and content, is fairly presented in accordance with GAAP; (3) the methods of measurement or presentation have not changed from those used in the prior period (or, if they have changed, the reasons for such changes); and (4) you have disclosed to us any significant assumptions or interpretations underlying the measurement or presentation of the supplementary information.

You agree to assume all management responsibilities for the financial statement preparation services and any other nonattest services we provide; oversee the services by designating an individual, preferably from senior management, with suitable skill, knowledge, or experience; evaluate the adequacy and results of the services; and accept responsibility for them.

Engagement Administration, Fees, and Other

We understand that your employees will prepare all cash, accounts receivable, or other confirmations we request and will locate any documents selected by us for testing.

Garry Riezebos is the engagement partner and is responsible for supervising the engagement and signing the report or authorizing another individual to sign it. We expect to begin our audit on approximately July 31, 2021 and to issue our reports no later than November 30, 2021.

Our fee for these services will be at our standard hourly rates plus out-of-pocket costs (such as report reproduction, word processing, postage, travel, copies, telephone, etc.) except that we agree that our gross fee, including expenses will not exceed \$18,000. Our standard hourly rates vary according to the degree of responsibility involved and the experience level of the personnel assigned to your audit. Our invoices for these fees will be rendered each month as work progresses and are payable on presentation.

Exeter District Ambulance
 July 19, 2021
 Page Five

Engagement Administration, Fees, and Other (Continued)

In accordance with our firm policies, work may be suspended if your account becomes 30 days or more overdue and may not be resumed until your account is paid in full. If we elect to terminate our services for nonpayment, our engagement will be deemed to have been completed upon written notification of termination, even if we have not completed our report. You will be obligated to compensate us for all time expended and to reimburse us for all out-of-pocket costs through the date of termination. The above fee is based on anticipated cooperation from your personnel and the assumption that unexpected circumstances will not be encountered during the audit. If significant additional time is necessary, we will discuss it with you and arrive at a new fee estimate before we incur the additional costs.

Reporting

We will issue a written report upon completion of our audit of the District's financial statements. Our report will be addressed to the Board of Directors of Exeter District Ambulance. Circumstances may arise in which our report may differ from its expected form and content based on the results of our audit. Depending on the nature of these circumstances, it may be necessary for us to modify our opinions or add an emphasis-of-matter or other-matter paragraph to our auditor's report, or if necessary, withdraw from this engagement. If our opinions are other than unmodified, we will discuss the reasons with you in advance. If, for any reason, we are unable to complete the audit or are unable to form or have not formed opinions, we may decline to express opinions or withdraw from this engagement.

We appreciate the opportunity to be of service to Exeter District Ambulance and believe this letter accurately summarizes the significant terms of our engagement. If you have any questions, please let us know. If you agree with the terms of our engagement as described in this letter, please sign the attached copy and return it to us.

Very truly yours,



ADAIR & EVANS

An Accountancy Corporation

RESPONSE:

This letter correctly sets forth the understanding of Exeter District Ambulance.

 Signature

 Title

 Date

Approved by Board action on: _____
 Board meeting date



EXETER DISTRICT AMBULANCE

302 E. Palm
Exeter, CA 93221

Phone: 559-594-5250

Fax: 559-592-2301

DISTRICT MANAGER'S REPORT

District Board Meeting August 23rd, 2021

OPERATIONS

- Daily Call Summary through year-end 20/21
- By comparison with last year:

	Calls		Response		Response Ratio		Transports		Trans/Resp Ratio		Units per day		Trans/Unit/Day	
	19/20	20/21	19/20	20/21	19/20	20/21	19/20	20/21	19/20	20/21	19/20	20/21	19/20	20/21
July	391	374	347	339	88.75%	90.64%	272	236	78.39%	69.62%	3.20	2.93	2.74	2.60
August	427	417	379	380	88.76%	91.13%	300	271	79.16%	71.32%	3.26	3.19	2.97	2.74
September	374	446	327	405	87.43%	90.81%	249	260	76.15%	64.20%	3.13	3.36	2.65	2.58
October	347	376	317	336	91.35%	89.36%	255	235	80.44%	69.94%	3.23	3.06	2.63	2.48
November	306	426	280	379	91.50%	88.97%	205	273	73.21%	72.03%	3.17	3.07	2.16	2.96
December	349	461	318	422	91.12%	91.54%	216	294	67.92%	69.67%	3.13	3.10	2.23	3.06
January	387	399	336	358	86.82%	89.72%	240	214	71.43%	59.78%	3.32	3.23	2.33	2.14
February	357	300	325	271	91.04%	90.33%	222	184	68.31%	67.90%	3.34	3.04	2.29	2.16
March	364	306	317	266	87.09%	86.93%	196	197	61.83%	74.06%	3.32	3.16	1.90	2.01
April	324	364	291	325	89.81%	89.29%	175	231	60.14%	71.08%	2.79	3.10	2.09	2.48
May	339	362	303	323	89.38%	89.23%	197	230	65.02%	71.21%	3.00	3.10	2.12	2.39
June	376	372	343	323	91.22%	86.83%	218	230	63.56%	71.21%	3.30	3.10	2.20	2.47

	Calls		Response		Response Ratio		Transports		Trans/Resp Ratio		Units per day		Trans/Unit/Day	
	20/21	21/22	20/21	21/22	20/21	21/22	20/21	21/22	20/21	21/22	20/21	21/22	20/21	21/22
July	374	384	339	331	90.64%	86.20%	236	231	69.62%	69.79%	2.93	3.19	2.74	2.33
August	417		380		91.13%		271		71.32%		3.19		2.97	
September	446		405		90.81%		260		64.20%		3.36		2.65	
October	376		336		89.36%		235		69.94%		3.06		2.63	
November	426		379		88.97%		273		72.03%		3.07		2.16	
December	461		422		91.54%		294		69.67%		3.10		2.23	
January	399		358		89.72%		214		59.78%		3.23		2.33	
February	300		271		90.33%		184		67.90%		3.04		2.29	
March	306		266		86.93%		197		74.06%		3.16		1.90	
April	364		325		89.29%		231		71.08%		3.10		2.09	
May	362		323		89.23%		230		71.21%		3.10		2.12	
June	372		323		86.83%		230		71.21%		3.10		2.20	

- Staffing
 - We are down one Full Time Paramedic position
 - We have 4 Per Diem Medics, and 5 Per Diem EMTs.
- Vehicles and Communications Equipment
 - Unit 211 requires a new motor. All other units are operational and available.



EXETER DISTRICT AMBULANCE

**302 E. Palm
Exeter, CA 93221**

**Phone: 559-594-5250
Fax: 559-592-2301**

OPERATIONAL PERFORMANCE

Call and Transport volumes continue to slowly creep up, but are still below the desired target. It also appears that efforts to address chute times and late arrivals are improving matters. We do continue to have staffing issues, although not to the extent as in March.

SCHEDULING

We continue to have some issues filling our 3rd rig largely due to not having our final full time Paramedic on staff yet. Several other medics have been picking up the slack but with the inclusion of illness and personal issues, we have had to run with only 2 units on several occasions.

COMPLIANCE

EDA failed to meet the compliance requirement for the month of June at 94.50% for P1/P2. P3 compliance was at 100%.

However, EDA met compliance requirements for the month of July at 95.69% for P1/P2.

THREE RIVERS COMMUNITY SOLUTION

No change for Three Rivers.

We continue to use Woodlake as our primary rural station, shared with AAV. We are looking into the possible issue of extended arrivals to parts of Three Rivers as a result of dispatching from Woodlake.

SYSTEM STATUS MANAGEMENT

The SSM group is now meeting to consolidate the 5 different posting plans currently active for Tulare County. This has been the source of confusion when assigning calls or posting units.